



あなたと あたらしい あしたへ——京王グループ



# FACT BOOK 2024

Fiscal Year ended March 31, 2024

***Last five-year Summary (Consolidated)***

**Keio Corporation**  
**京王電鉄株式会社**

# 目次

# Contents

データ・ハイライト〔連結〕	Data highlights〔Consolidated〕	3
連結貸借対照表	Consolidated Balance Sheets	4
連結損益計算書	Consolidated Statements of Income	6
連結キャッシュ・フロー計算書	Consolidated Statements of Cash flows	7
セグメント情報	Segment information	9
鉄道事業運輸成績	Railways transportation results	12

## データ・ハイライト【連結】 Data highlights [Consolidated]

	(100万円/¥-mil.)				
	2020/3	2021/3	2022/3	2023/3	2024/3
<strong>連結経営成績 Consolidated operating results</strong>					
営業収益* Operating revenues	433,669	315,439	299,872	347,133	408,694
営業利益又は営業損失 Operating profit (loss)	36,024	(20,866)	740	21,479	43,840
経常利益又は経常損失 Ordinary profit (loss)	34,684	(17,980)	5,366	21,772	43,485
親会社株主に帰属する当期純利益又は親会社株主に帰属する当期純損失 Profit (loss) attributable to owners of parent	17,875	(27,519)	5,585	13,114	29,243
EBITDA*					
Earnings before interest, tax, depreciation and amortization	72,292	14,269	32,208	50,607	74,692
<strong>連結財政状態 Consolidated financial position</strong>					
総資産 Total assets	876,691	912,624	906,212	955,233	1,079,388
純資産 Net assets	373,454	344,395	342,286	351,566	393,930
自己資本 Shareholders' equity	373,172	344,346	342,321	351,591	393,183
自己資本比率 Equity-to-asset ratio	42.6%	37.7%	37.8%	36.8%	36.4%
利益剰余金 Retained earnings	286,271	252,952	252,087	260,315	284,367
有利子負債* Interest-bearing debt	329,501	399,610	375,715	402,653	435,352
借入金 Borrowings	199,501	199,605	205,708	232,653	265,252
社債 Bonds payable	130,000	170,000	150,000	170,000	170,100
コマーシャル・ペーパー Commercial papers	—	30,004	20,006	—	—
<strong>連結キャッシュ・フローの状況 Consolidated cash flows</strong>					
営業活動C F Cash flows from operating activities	50,157	6,897	28,222	25,039	52,258
投資活動C F Cash flows from investing activities	(50,570)	(30,822)	(14,318)	(42,045)	(42,485)
財務活動C F Cash flows from financing activities	(15,611)	58,767	(23,264)	20,633	(7,758)

\* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

\* EBITDA = 営業利益又は営業損失 + 減価償却費 + のれん償却額

\* 有利子負債 = 借入金 + 社債 + コマーシャル・ペーパー

\* Accounting Standard for Revenue Recognition and other standards

applied as of beginning of fiscal year ended March 31, 2022.

\* EBITDA = Operating profit (loss) + Depreciation and amortization  
+ Amortization of goodwill

\* Interest-bearing debt = Borrowings + Bonds payable + Commercial papers

## 連結貸借対照表 Consolidated Balance Sheets

	(100万円/¥-mil.)				
	2020/3	2021/3	2022/3	2023/3	2024/3
<b>資産の部 Assets</b>					
流動資産 Current assets	125,142	159,022	157,066	182,894	248,285
現金及び預金 Cash and deposits	39,979	76,772	67,403	71,030	73,064
受取手形及び売掛金 Notes and accounts receivable-trade	35,249	38,009	—	—	—
受取手形、売掛金及び契約資産 Notes and accounts receivable-trade and contract assets	—	—	40,892	45,298	59,650
商品及び製品 Merchandise and finished goods	11,086	11,965	16,526	17,096	23,144
仕掛品 Work in process	25,640	21,387	22,687	40,777	81,984
原材料及び貯蔵品 Raw materials and supplies	2,246	2,289	2,293	2,345	2,502
その他 Other	10,949	8,612	7,272	6,359	7,956
貸倒引当金 Allowance for doubtful accounts	(9)	(13)	(9)	(13)	(18)
固定資産 Non-current assets	751,548	753,601	749,145	772,338	831,103
有形固定資産 Property, plant and equipment	660,131	656,717	656,813	669,590	701,499
建物及び構築物（純額） Buildings and structures, net	344,392	332,049	323,188	320,606	331,028
土地 Land	231,165	235,322	235,725	239,423	243,286
建設仮勘定 Construction in progress	36,304	46,673	61,334	72,003	86,746
その他（純額） Other, net	48,269	42,671	36,565	37,555	40,438
無形固定資産 Intangible assets	13,340	14,736	14,593	19,500	21,886
投資その他の資産 Investments and other assets	78,076	82,147	77,738	83,248	107,717
投資有価証券 Investment securities	48,169	50,251	49,056	55,917	78,133
その他 Other	30,044	32,028	28,810	27,482	29,723
貸倒引当金 Allowance for doubtful accounts	(138)	(132)	(128)	(151)	(139)
<b>資産合計 Total assets</b>	<b>876,691</b>	<b>912,624</b>	<b>906,212</b>	<b>955,233</b>	<b>1,079,388</b>
<b>《参考》 Reference</b>					
有形固定資産の増減内訳					
Increase(decrease) in property, plant and equipment					
取得 Acquired	58,080	35,124	46,108	50,685	55,613
償却 Depreciation	(32,731)	(31,948)	(28,856)	(26,771)	(28,158)
圧縮 Reduction	(721)	(386)	(854)	(1,403)	(805)
除却 Retirement	(921)	(388)	(343)	(500)	(657)
その他 Other	(11,262)	(5,815)	(15,958)	(9,233)	5,917
計 Total	12,443	(3,414)	96	12,776	31,909
投資有価証券の評価差額の増減					
Increase(decrease) in valuation difference on investment securities	(7,896)	3,868	(735)	2,669	19,686

## 連結貸借対照表 Consolidated Balance Sheets

	(100万円/¥-mil.)				
	2020/3	2021/3	2022/3	2023/3	2024/3
<b>負債の部 Liabilities</b>					
流動負債 Current liabilities	182,712	221,791	233,231	219,414	274,834
支払手形及び買掛金 Notes and accounts payable-trade	16,619	16,043	16,067	18,633	24,413
短期借入金 Short-term borrowings	70,606	66,193	68,627	81,616	99,741
1年内償還予定の社債 Current portion of bonds	–	20,000	20,000	–	–
コマーシャル・ペーパー Commercial papers	–	30,004	20,006	–	–
未払法人税等 Income taxes payable	5,640	2,493	4,127	3,288	8,850
その他の引当金 Other provisions	4,544	3,956	4,737	4,229	7,244
その他 Other	85,300	83,098	99,664	111,646	134,584
固定負債 Non-current liabilities	320,524	346,438	330,694	384,251	410,624
社債 Bonds payable	130,000	150,000	130,000	170,000	170,100
長期借入金 Long-term borrowings	128,894	133,412	137,081	151,036	165,511
退職給付に係る負債 Retirement benefit liability	21,713	22,930	22,827	21,983	18,212
資産除去債務 Asset retirement obligations	4,173	4,376	4,423	4,460	15,414
その他の引当金 Other provisions	466	537	522	1,092	491
その他 Other	35,275	35,181	35,839	35,678	40,894
<b>負債合計 Total liabilities</b>	<b>503,236</b>	<b>568,229</b>	<b>563,925</b>	<b>603,666</b>	<b>685,458</b>
<b>純資産の部 Net assets</b>					
株主資本 Shareholders' equity	367,755	334,422	333,555	341,853	365,896
資本金 Share capital	59,023	59,023	59,023	59,023	59,023
資本剰余金 Capital surplus	42,012	42,187	42,187	42,187	42,288
利益剰余金 Retained earnings	286,271	252,952	252,087	260,315	284,367
自己株式 Treasury shares	(19,552)	(19,740)	(19,743)	(19,673)	(19,783)
その他の包括利益累計額 Accumulated other comprehensive income	5,416	9,923	8,766	9,738	27,287
その他有価証券評価差額金					
Valuation difference on available-for-sale securities	5,052	7,681	7,181	9,031	22,636
繰延ヘッジ損益 Deferred gains or losses on hedge	–	–	–	–	75
為替換算調整勘定 Foreign currency translation adjustment	3	4	7	11	16
退職給付に係る調整累計額 Remeasurements of defined benefit plans	360	2,237	1,576	694	4,558
非支配株主持分 Non-controlling interests	282	48	(35)	(24)	746
純資産合計 Total net assets	373,454	344,395	342,286	351,566	393,930
<b>負債純資産合計 Total liabilities and net assets</b>	<b>876,691</b>	<b>912,624</b>	<b>906,212</b>	<b>955,233</b>	<b>1,079,388</b>

# 連結損益計算書 Consolidated Statements of Income

(100万円/¥-mil.)

	2020/3	2021/3	2022/3	2023/3	2024/3
<b>営業収益 Operating revenues</b>	<b>433,669</b>	<b>315,439</b>	<b>299,872</b>	<b>347,133</b>	<b>408,694</b>
営業費 Operating expenses	397,644	336,306	299,132	325,653	364,853
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	345,226	288,756	252,085	276,942	311,701
販売費及び一般管理費 Selling, general and administrative expenses	52,418	47,550	47,047	48,711	53,152
<b>営業利益又は営業損失 Operating profit (loss)</b>	<b>36,024</b>	<b>(20,866)</b>	<b>740</b>	<b>21,479</b>	<b>43,840</b>
営業外収益 Non-operating income	2,278	6,549	7,764	3,942	3,332
受取利息 Interest income	23	20	20	18	19
受取配当金 Dividend income	1,436	1,312	1,242	1,260	1,517
持分法による投資利益 Share of profit of entities accounted for using equity method	33	88	257	426	499
その他 Other	785	5,128	6,244	2,237	1,296
営業外費用 Non-operating expenses	3,619	3,664	3,138	3,649	3,687
支払利息 Interest expenses	3,082	3,091	2,844	2,912	3,259
その他 Other	536	572	294	736	427
<b>経常利益又は経常損失 Ordinary profit (loss)</b>	<b>34,684</b>	<b>(17,980)</b>	<b>5,366</b>	<b>21,772</b>	<b>43,485</b>
特別利益 Extraordinary income	6,856	8,555	14,799	5,602	2,774
工事負担金等受入額 Contribution for construction	747	446	941	2,541	889
その他 Other	6,108	8,108	13,857	3,060	1,884
特別損失 Extraordinary losses	13,120	11,642	5,841	6,367	4,870
固定資産圧縮損 Loss on tax purpose reduction entry of non-current assets	723	388	858	2,464	836
固定資産除却損 Loss on retirement of non-current assets	1,408	815	1,812	741	927
その他 Other	10,988	10,438	3,170	3,161	3,106
税金等調整前当期純利益又は税金等調整前当期純損失					
Profit (loss) before income taxes	28,420	(21,067)	14,324	21,008	41,388
法人税、住民税及び事業税 Income taxes-current	11,102	3,930	5,654	5,643	11,743
法人税等調整額 Income taxes-deferred	(541)	2,688	3,163	2,237	291
当期純利益又は当期純損失 Profit (loss)	17,858	(27,686)	5,506	13,127	29,353
非支配株主に帰属する当期純利益又は非支配株主に帰属する当期純損失					
Profit (loss) attributable to non-controlling interests	(17)	(167)	(78)	13	109
親会社株主に帰属する当期純利益又は親会社株主に帰属する当期純損失					
<b>Profit (loss) attributable to owners of parent</b>	<b>17,875</b>	<b>(27,519)</b>	<b>5,585</b>	<b>13,114</b>	<b>29,243</b>

\* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

\* Accounting Standard for Revenue Recognition and other standards applied as of beginning of fiscal year ended March 31, 2022.

## 連結キャッシュ・フロー計算書 Consolidated Statements of Cash flows

	(100万円/¥-mil.)				
	2020/3	2021/3	2022/3	2023/3	2024/3
税金等調整前当期純利益又は税金等調整前当期純損失 Profit/(loss) before income taxes	28,420	(21,067)	14,324	21,008	41,388
減価償却費 Depreciation and amortization	35,862	34,663	31,164	29,127	30,643
減損損失 Impairment loss	9,195	9,224	1,902	1,924	1,660
のれん償却額 Amortization of goodwill	404	472	303	–	208
退職給付に係る負債の増減額 Increase (decrease) in retirement benefit liability	35	2,405	(353)	(715)	(633)
退職給付に係る資産の増減額 Increase (decrease) in retirement benefit asset	(420)	(4,066)	(986)	(845)	(330)
販売用土地評価損 Loss on valuation of land for sale	146	30	10	58	237
固定資産除却損 Loss on retirement of non-current assets	1,040	395	363	506	684
固定資産圧縮損 Loss on tax purpose reduction entry of non-current assets	723	388	858	2,464	836
受取利息及び受取配当金 Interest and dividend income	(1,459)	(1,333)	(1,262)	(1,278)	(1,536)
支払利息 Interest expenses	3,082	3,091	2,844	2,912	3,259
投資有価証券売却損益 Loss (gain) on sale of investment securities	(626)	(4,655)	(1,528)	(13)	(627)
工事負担金等受入額 Contribution for construction	(747)	(446)	(941)	(2,541)	(889)
固定資産売却益 Gain on sales of non-current assets	(5,291)	(1,167)	(12,141)	(2,726)	(1,044)
退店補償金 Compensation for tenants closing	489	707	688	315	372
営業債権の増減額 Decrease (increase) in trade receivables	7,457	(5,601)	(2,979)	(4,684)	(5,619)
たな卸資産の増減額 Decrease (increase) in inventories	(1,943)	3,248	(3,760)	(17,461)	(11,373)
営業債務の増減額 Increase (decrease) in trade payables	(5,561)	245	(2,184)	5,313	930
その他 Other, net	(6,151)	(564)	7,485	121	2,563
小計 Subtotal	64,656	15,968	33,807	33,483	60,730
利息及び配当金の受取額 Interest and dividends received	1,387	1,333	1,371	1,309	1,582
利息の支払額 Interest expenses paid	(3,136)	(3,017)	(2,918)	(2,851)	(3,243)
退店補償金の支払額 Compensation paid for tenants closing	(165)	(559)	(388)	(308)	(657)
法人税等の支払額 Income taxes paid	(12,584)	(6,828)	(3,649)	(6,593)	(6,154)
<b>営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities</b>	<b>50,157</b>	<b>6,897</b>	<b>28,222</b>	<b>25,039</b>	<b>52,258</b>

## 連結キャッシュ・フロー計算書 Consolidated Statements of Cash flows

	(100万円/¥-mil.)				
	2020/3	2021/3	2022/3	2023/3	2024/3
有形及び無形固定資産の取得による支出 Purchase of property, plant and equipment and intangible assets	(61,817)	(46,169)	(36,986)	(56,089)	(44,296)
有形及び無形固定資産の売却による収入 Proceeds from sales of property, plant and equipment and intangible assets	9,592	2,955	17,108	8,382	1,877
工事負担金等受入による収入 Proceeds from contribution received for construction	5,101	6,398	3,760	9,052	8,229
投資有価証券の取得による支出 Purchase of investment securities	(4,269)	(173)	(3,074)	(3,828)	(3,340)
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	697	6,309	5,616	18	715
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of shares of subsidiaries resulting in change in scope of consolidation	–	(189)	–	–	(4,378)
その他 Other, net	124	47	(744)	418	(1,292)
<b>投資活動によるキャッシュ・フロー</b>					
<b>Net cash provided by (used in) investing activities</b>	<b>(50,570)</b>	<b>(30,822)</b>	<b>(14,318)</b>	<b>(42,045)</b>	<b>(42,485)</b>
短期借入金の純増減額 Net increase (decrease) in short-term borrowings	1,441	(2,491)	869	9,821	1,673
長期借入れによる収入 Proceeds from long-term borrowings	13,400	15,790	14,600	27,920	14,958
長期借入金の返済による支出 Repayment of long-term borrowings	(13,717)	(17,911)	(9,366)	(10,876)	(17,834)
社債の発行による収入 Proceeds from issuance of bonds	9,948	39,783	–	39,788	–
社債の償還による支出 Redemption of bonds	(20,000)	–	(20,000)	(20,000)	(10)
自己株式の取得による支出 Purchase of Treasury shares	(10)	(364)	(12)	(8)	(310)
コマーシャル・ペーパーの純増減額 Net increase (decrease) in commercial papers	–	30,004	(9,971)	(20,006)	–
配当金の支払額 Dividends paid	(6,105)	(5,803)	(4,886)	(4,885)	(5,192)
セール・アンド・リースバックによる収入 Proceeds from sale and leaseback transactions	–	–	6,626	–	–
その他 Other, net	(568)	(239)	(1,123)	(1,120)	(1,041)
<b>財務活動によるキャッシュ・フロー</b>					
<b>Net cash provided by (used in) financing activities</b>	<b>(15,611)</b>	<b>58,767</b>	<b>(23,264)</b>	<b>20,633</b>	<b>(7,758)</b>
現金及び現金同等物に係る換算差額					
Effect of exchange rate change on cash and cash equivalents	1	(0)	(0)	–	–
現金及び現金同等物の増減額 Net increase (decrease) in cash and cash equivalents	(16,022)	34,841	(9,361)	3,627	2,013
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	57,934	41,912	76,753	67,394	71,021
連結子会社による非連結子会社の合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger of unconsolidated subsidiaries of subsidiaries	–	–	1	–	–
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	41,912	76,753	67,394	71,021	73,035

## セグメント情報 Segment information

(100万円/¥-mil.)

	2020/3	2021/3	2022/3	2023/3	2024/3
<b>営業収益 Operating revenues</b>					
運輸業 Transportation	129,659	88,451	99,232	111,193	124,121
流通業 Merchandise sales	162,180	128,485	96,941	102,833	111,204
不動産業 Real estate	45,333	48,007	47,202	52,841	65,428
レジャー・サービス業 Leisure	74,088	25,331	32,982	52,752	72,731
その他業 Other businesses	67,035	65,409	62,548	64,711	78,489
<b>合計 Total</b>	<b>478,296</b>	<b>355,684</b>	<b>338,908</b>	<b>384,332</b>	<b>451,976</b>
連結修正 Elimination	(44,627)	(40,244)	(39,035)	(37,199)	(43,281)
<b>連結 Consolidated</b>	<b>433,669</b>	<b>315,439</b>	<b>299,872</b>	<b>347,133</b>	<b>408,694</b>
<b>営業利益又は営業損失 Operating profit(loss)</b>					
運輸業 Transportation	13,345	(16,413)	(2,699)	3,929	13,197
流通業 Merchandise sales	4,400	(62)	2,026	3,925	5,610
不動産業 Real estate	9,199	10,401	10,470	12,090	12,018
レジャー・サービス業 Leisure	4,343	(19,285)	(13,441)	(2,173)	8,345
その他業 Other businesses	5,759	5,286	5,142	4,478	5,627
<b>合計 Total</b>	<b>37,048</b>	<b>(20,074)</b>	<b>1,497</b>	<b>22,249</b>	<b>44,798</b>
連結修正 Elimination	(1,023)	(792)	(757)	(769)	(958)
<b>連結 Consolidated</b>	<b>36,024</b>	<b>(20,866)</b>	<b>740</b>	<b>21,479</b>	<b>43,840</b>
<b>E B I T D A Earnings before interest, tax, depreciation and amortization</b>					
運輸業 Transportation	35,613	4,703	15,613	20,385	30,540
流通業 Merchandise sales	8,439	3,643	5,570	7,501	9,956
不動産業 Real estate	14,258	15,580	15,568	16,831	16,919
レジャー・サービス業 Leisure	9,073	(14,359)	(9,102)	2,035	12,326
その他業 Other businesses	6,251	5,801	5,633	4,938	6,228
<b>合計 Total</b>	<b>73,636</b>	<b>15,371</b>	<b>33,283</b>	<b>51,692</b>	<b>75,970</b>
連結修正 Elimination	(1,344)	(1,101)	(1,074)	(1,084)	(1,278)
<b>連結 Consolidated</b>	<b>72,292</b>	<b>14,269</b>	<b>32,208</b>	<b>50,607</b>	<b>74,692</b>

\* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

\* Accounting Standard for Revenue Recognition and other standards applied as of beginning of fiscal year ended March 31, 2022.

## セグメント情報 Segment information

	(100万円/¥-mil.)				
	2020/3	2021/3	2022/3	2023/3	2024/3
<b>減価償却費 Depreciation and amortization</b>					
運輸業 Transportation	22,268	21,117	18,312	16,456	17,342
流通業 Merchandise sales	4,039	3,706	3,544	3,576	4,346
不動産業 Real estate	4,653	4,774	4,794	4,741	4,813
レジャー・サービス業 Leisure	4,730	4,858	4,338	4,209	3,981
その他業 Other businesses	491	515	490	459	480
<b>合計 Total</b>	<b>36,183</b>	<b>34,972</b>	<b>31,481</b>	<b>29,443</b>	<b>30,963</b>
連結修正 Elimination	(320)	(309)	(317)	(315)	(320)
<b>連結 Consolidated</b>	<b>35,862</b>	<b>34,663</b>	<b>31,164</b>	<b>29,127</b>	<b>30,643</b>
<b>資本的支出 Capital expenditures</b>					
運輸業 Transportation	26,856	20,817	17,227	24,678	27,078
流通業 Merchandise sales	3,260	2,564	1,947	5,761	3,118
不動産業 Real estate	17,664	8,758	9,537	19,715	6,905
レジャー・サービス業 Leisure	8,689	4,191	5,264	2,665	4,990
その他業 Other businesses	1,093	345	460	355	3,792
<b>合計 Total</b>	<b>57,563</b>	<b>36,677</b>	<b>34,437</b>	<b>53,177</b>	<b>45,884</b>
連結修正 Elimination	(931)	(555)	(615)	(312)	(925)
<b>連結 Consolidated</b>	<b>56,632</b>	<b>36,121</b>	<b>33,822</b>	<b>52,865</b>	<b>44,959</b>
<b>総資産 Total assets</b>					
運輸業 Transportation	403,335	403,501	413,608	426,412	455,145
流通業 Merchandise sales	102,918	97,946	100,341	101,882	108,318
不動産業 Real estate	225,870	223,544	224,720	252,398	309,874
レジャー・サービス業 Leisure	142,927	119,288	122,544	122,520	120,585
その他業 Other businesses	37,241	40,013	37,965	37,733	56,269
<b>合計 Total</b>	<b>912,292</b>	<b>884,294</b>	<b>899,181</b>	<b>940,946</b>	<b>1,050,193</b>
連結修正 Elimination	(35,601)	28,329	7,030	14,286	29,195
<b>連結 Consolidated</b>	<b>876,691</b>	<b>912,624</b>	<b>906,212</b>	<b>955,233</b>	<b>1,079,388</b>
<b>従業員数 Numbers of employee</b>					
(人/Persons)					
運輸業 Transportation	6,219	6,171	5,978	5,882	5,880
流通業 Merchandise sales	1,802	1,768	1,751	1,669	1,625
不動産業 Real estate	504	496	510	521	607
レジャー・サービス業 Leisure	2,343	2,507	2,306	2,084	2,098
その他業 Other businesses	2,245	2,269	2,291	2,239	2,426
全社 Corporate	331	331	314	297	282
<b>連結 Consolidated</b>	<b>13,444</b>	<b>13,542</b>	<b>13,150</b>	<b>12,692</b>	<b>12,918</b>

セグメント情報 Segment information – 営業収益の明細 Operating revenues transaction –

	2020/3	2021/3	2022/3	2023/3	2024/3	(100万円/¥-mil.)
<b>運輸業 Transportation</b>						
鉄道事業 Railways	84,848	58,184	64,141	71,096	79,601	
バス事業 Bus services	36,222	24,073	26,049	31,790	36,100	
タクシー業 Taxi services	12,133	8,543	9,653	10,618	10,455	
その他 Other	2,557	2,272	2,351	2,418	2,564	
消去 Elimination	(6,101)	(4,621)	(2,963)	(4,730)	(4,600)	
<b>合計 Total</b>	<b>129,659</b>	<b>88,451</b>	<b>99,232</b>	<b>111,193</b>	<b>124,121</b>	
<b>流通業 Merchandise sales</b>						
百貨店業 Department stores	84,768	54,819	27,108	31,077	34,836	
ストア業 Retail stores	51,166	50,281	46,973	48,334	52,302	
ショッピングセンター事業 Shopping centers	14,612	13,340	14,012	14,871	15,137	
その他 Other	17,973	15,730	14,405	14,371	14,704	
消去 Elimination	(6,340)	(5,686)	(5,558)	(5,821)	(5,775)	
<b>合計 Total</b>	<b>162,180</b>	<b>128,485</b>	<b>96,941</b>	<b>102,833</b>	<b>111,204</b>	
<b>不動産業 Real estate</b>						
不動産賃貸業 Land and building leasing	36,973	36,773	37,539	37,529	40,523	
不動産販売業 Development for selling by lots	17,246	20,210	17,032	21,913	32,412	
その他 Other	2,799	2,263	2,811	3,538	4,451	
消去 Elimination	(11,686)	(11,240)	(10,181)	(10,140)	(11,958)	
<b>合計 Total</b>	<b>45,333</b>	<b>48,007</b>	<b>47,202</b>	<b>52,841</b>	<b>65,428</b>	
<b>レジャー・サービス業 Leisure</b>						
ホテル業 Hotels	52,814	21,525	24,227	39,433	58,358	
旅行業 Travel services	13,186	2,295	3,951	7,859	10,769	
広告代理業 Advertising services	13,162	8,545	7,044	8,028	8,530	
その他 Other	6,377	4,135	5,001	5,805	6,178	
消去 Elimination	(11,451)	(11,171)	(7,242)	(8,375)	(11,104)	
<b>合計 Total</b>	<b>74,088</b>	<b>25,331</b>	<b>32,982</b>	<b>52,752</b>	<b>72,731</b>	
<b>その他業 Other businesses</b>						
ビル総合管理業 Building maintenance	27,070	25,598	24,271	26,377	28,229	
車両整備業 Railway car maintenance	10,691	8,953	9,087	7,637	9,302	
建築・土木業 Construction	22,670	25,627	23,314	23,598	33,490	
その他 Other	8,924	8,335	8,596	9,408	9,492	
消去 Elimination	(2,322)	(3,106)	(2,721)	(2,310)	(2,026)	
<b>合計 Total</b>	<b>67,035</b>	<b>65,409</b>	<b>62,548</b>	<b>64,711</b>	<b>78,489</b>	

\* 2024年3月期の期首より、「書籍販売業」を「流通業」の「その他」に含めて表示している。過年度数値も同様の変更を行っている。

\*\*"Retail Stores for Books" is included in "Other" under "Merchandise Sales" from the beginning of fiscal year ended March 31, 2024.

Figures for previous fiscal years have been restated according the new classification.

## 鉄道事業運輸成績 Railways transportation results

	2020/3	2021/3	2022/3	2023/3	2024/3
<b>鉄道輸送人員 Passengers transported of Railways</b>	(千人/Thousands of people)				
定期 Commuter-pass passengers	404,751	269,745	287,659	308,409	322,689
通勤 Commuter-pass passengers (Business)	312,585	231,373	223,662	228,617	239,615
通学 Commuter-pass passengers (Students)	92,166	38,372	63,997	79,792	83,074
定期外 Non-commuter-pass passengers	267,814	180,899	213,565	245,480	260,996
<b>合計 Total</b>	<b>672,565</b>	<b>450,644</b>	<b>501,224</b>	<b>553,889</b>	<b>583,685</b>
<b>鉄道輸送人員の対前年増減率 Variation ratio against previous year of Passengers transported of Railways</b>	(%/percent)				
定期 Commuter-pass passengers	0.5	(33.4)	6.6	7.2	4.6
通勤 Commuter-pass passengers (Business)	1.1	(26.0)	(3.3)	2.2	4.8
通学 Commuter-pass passengers (Students)	(1.5)	(58.4)	66.8	24.7	4.1
定期外 Non-commuter-pass passengers	(2.7)	(32.5)	18.1	14.9	6.3
<b>合計 Total</b>	<b>(0.8)</b>	<b>(33.0)</b>	<b>11.2</b>	<b>10.5</b>	<b>5.4</b>
<b>旅客運輸収入 Passenger revenues of Railways</b>	(100万円/¥-mil.)				
定期 Commuter-pass passengers	35,866	25,155	25,195	26,311	28,546
通勤 Commuter-pass passengers (Business)	32,356	23,739	22,827	23,352	25,492
通学 Commuter-pass passengers (Students)	3,510	1,416	2,368	2,958	3,053
定期外 Non-commuter pass passengers	44,801	29,614	35,260	40,819	46,570
<b>合計 Total</b>	<b>80,668</b>	<b>54,770</b>	<b>60,456</b>	<b>67,130</b>	<b>75,116</b>
<b>旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways</b>	(%/percent)				
定期 Commuter-pass passengers	0.0	(29.9)	0.2	4.4	8.5
通勤 Commuter-pass passengers (Business)	0.3	(26.6)	(3.8)	2.3	9.2
通学 Commuter-pass passengers (Students)	(2.2)	(59.6)	67.2	24.9	3.2
定期外 Non-commuter pass passengers	(3.5)	(33.9)	19.1	15.8	14.1
<b>合計 Total</b>	<b>(1.9)</b>	<b>(32.1)</b>	<b>10.4</b>	<b>11.0</b>	<b>11.9</b>